



Any key decision/s set below will come into force and may be implemented after 5.00pm on the fifth clear working day after publication of the decision, unless they are called-in [see note on call in below], with the exception of any key decision on a matter dealt with under the special urgency provisions set out in the Constitution which may be implemented immediately.

1. Apologies for Absence

Apologies were received from Councillor Chris Boden (substituted by Councillor Sam Hoy), from Councillor Sarah Conboy (Councillor Brett Mickelburgh substituting) from Robin Porter (substituted by Dorothy Gregson) and from Darryl Preston.

2. Minutes of the previous meeting

The minutes of the meeting held on 15 July 2026 were approved as an accurate record and signed by the Mayor. The action log was noted with an addition as requested by Councillor Katie Thornburrow.

3. Declaration of Interests

There were no declaration of interests made.

5. Public Questions

One public question was received. The question is published [here](#).

6. Petitions

No petitions were received.

7. Forward Plan

It was resolved to:

- A Approve the Forward Plan for September 2026

8. Combined Authority Membership Update

It was resolved to:

- A Note the change in membership from Cambridge City Council on the Combined Authority's Funding Committee and Overview and Scrutiny Committee.
- B Note the temporary substitute from Huntingdonshire District Council on the Combined Authority's Transport Committee on 9 September 2026.
- C Note the change in substitute members on the Combined Authority's Growth, Funding and Staffing Committees from Huntingdonshire District Council.

9. CPCA Meetings Calendar

It was resolved to:

- A Approve the proposed amendments to the calendar of meetings for the 2026/27 Municipal Year
- B Approve the draft calendar of meetings for the 2027/28 Municipal Year

10. Updates to the Constitution

It was resolved to:

- A Approve the changes to the Constitution as proposed in Sections 4 and 5 of the report and associated appendices.
- B Note the amendments made by the Monitoring Officer under delegated powers, as set out in Section 6 of this report.

11. Chief Executive Highlights Report

It was resolved to:

- A Note the content of the report

12. Rewiring the State - Opportunities for Cambridgeshire and Peterborough

It was resolved to:

- A Note the update on the 'Rewiring the State' Cabinet Statement and recent Government announcements, the opportunities for Cambridgeshire and Peterborough and work underway to prepare the Combined Authority for additional powers and responsibilities.
- B Approve constituting the Independent Remuneration Panel to review the Members' Allowance Scheme for the Combined Authority.

13. Process for Review and Refresh of the Annual Business Plan, Organisational Delivery Plan, and the Settings of the Medium-Term Financial Plan (2027/28 to 2030/31) – KD2026/063

It was resolved to:

- A Approve the proposals for the review and revision of the Combined Authority's Medium Term Financial Plan (MTFP) from 2027/28 alongside a review and refresh of the Authority's Annual Business Plan (ABP), Interim Outcomes Framework (IOF) and Organisational Delivery Plan (ODP).
- B Note the proposed scrutiny approach relating to the refresh of the ABP and IOF, and setting of the MTFP, including member task and finish working groups.
- C Note the timeline for the setting of budget and refresh of the ABP, as attached as appendix A, and that this may be subject to change in line with Government announcements or other factors.
- D Note the terms of reference for the budget and annual business planning member task and finish working groups.

14. Budget Update Report Q1 - KD2026/035

It was resolved to:

- A Note the financial performance of the Combined Authority as set out in this report which is based on the actual expenditure as at 30 June 2026.
- B Delegate authority to the Chief Executive Officer to drawdown £0.473m from earmarked reserves for additional capacity to support the Authority's response to the Government's devolution agenda as set out in paragraphs 6.1-6.3, noting that the funding will only be drawn down if required.
- C Delegate authority to the Chief Finance Officer to include future capacity funding from Government into the Combined Authority's budget, should further

grant funding be awarded, as set out in paragraph 6.1-6.3.

- D Delegate authority to the Chief Finance Officer to accept the funding from Bloomberg Philanthropies, once confirmed, and approve its use to support the development of the Authority's data, digital and AI capacities as set out in paragraph 6.4.
- E Note decisions taken via the Single Assurance Framework delegations as set out in section 7.
- F Note Mayoral and Officer decisions taken since the previous Board update as per paragraphs 8.1-8.5
- G Note the budget changes from decisions taken since the previous budget report, and approve the changes to budgets arising from audit findings as set out in paragraph 8.6.

15. Q1 26/27 Corporate Performance Report

It was resolved to:

- A Note performance information relating to the Combined Authority's Key Performance Indicators in the Interim Outcomes Framework (IOF).
- B Note progress on delivery of the Annual Business Plan.
- C Approve the removal of KPI 10 (Number of job vacancies in the region) from the Interim Outcomes Framework.
- D Approve amending KPI 12 (Share of out of work participant starts to achieve a lower or higher threshold job outcome) into two separate KPIs for lower threshold and higher threshold job outcomes.

16. Corporate Risk Report

It was resolved to:

- A Note the Corporate Risk Register, Dashboard and Heatmap for September 2026

17. Future of Greater South-East Net Zero (GSEnz) Hub

It was resolved to:

- A Note the current uncertainty on the future funding and remit of the Greater South East Net Zero Hub and the need to plan for the worst-case scenario that the Hub closes on 31 March 2027 and all Hub posts are made redundant or there is insufficient funding to maintain the current Hub establishment.
- B Authorise officers to undertake contingency planning for managed closure or restructure, including workforce consultation planning, programme exit planning, communications, financial provision and legal assurance.
- C Delegate authority to the Chief Executive, in consultation with the Monitoring Officer, Section 73 Officer and HR lead, to initiate statutory consultation and associated employment processes if the Ministerial decision impacts on staffing structure or if timing requires preparatory action to protect the Combined Authority's position.

18.a Brownfield Housing Fund Programme - KD2026/049

It was resolved to:

- A Approve the Outline Business Case and the allocation of £557,000 in revenue funding from the Brownfield Housing Fund, with a Full Business Case

18.b Active Travel Consolidated Settlement 2026-2030 (Business Case) - KD2026/059

It was resolved to:

- A Approve the Full Business Case and £24,465,000 for Active Travel Consolidated Settlement 2026-2030

18.c Closure of Subsidiary Cambridgeshire and Peterborough Business Growth Company Limited – KD2026/070

It was resolved to:

- A Approve a capital reduction in the shares held by the Combined Authority in the Cambridgeshire and Peterborough Growth Company Limited (Growth co), required to complete the closure of the Growth Co subsidiary.
- B Delegate authority to the Chief Executive Officer (CEO), in consultation with the Chief Financial Officer and Monitoring Officer, to sign the relevant documents to give effect to the approved share capital reduction on behalf of the Cambridgeshire and Peterborough Combined Authority (CPCA) as sole shareholder

18.d Business Case Approvals - Officer Decisions

It was resolved to:

- A Note the Officer Decisions for projects under the Single Assurance Framework delegation from Funding Panels held on 2 June, 1 July and 28 July 2026.

19.a Energy Governance

It was resolved to:

- A Agree the proposal for the CPCA Area Energy Governance
- B Note that the Executive Director of Place and Economy will be nominated to attend the Central Regional Energy Strategic Board, bringing regular updates and decisions to Place Directors, Growth Committee and CA Board.

19.b Sage Homes - KD2026/046

It was resolved to:

- A Agree to a novation requested by Sage Homes Limited to transfer all the rented units at Wisbech Road, March to Sage Rented Homes Limited, an internal company within Sage Homes and to delegate authority to the Director of Place and Economy, in consultation with the Chief Finance Officer and Monitoring Officer to enter into the Novation Agreement.

19.c Regional Visitor Economy Branding and Narrative – KD2026/030

It was resolved to:

- A Approve the regional destination brand and narrative, developed in partnership with industry and local authority partners

20.a Adult Skills Commissioning Strategy - KD2026/066

It was resolved to:

- A Approve the revised Adult Skills Commissioning Strategy 2025-2028, attached at Appendix A, as the strategic framework for commissioning devolved adult

skills funding within Cambridgeshire and Peterborough.

- B Endorse the continued use of a blended commissioning model, comprising both Grant Funding Agreements and Contracts for Services, recognising that different commissioning mechanisms are appropriate for different types of funding, provision and policy objectives.
- C Approve the Authority's intention to ordinarily award Contracts for Services for periods of up to three years, where funding conditions permit, in order to provide greater stability, consistency and investment confidence across the skills sector.
- D Delegate authority to the Assistant Director Skills & Employment, in consultation with the Monitoring Officer and Chief Finance Officer, to implement the Commissioning Strategy and determine the most appropriate commissioning mechanism for future funding opportunities in accordance with the principles set out within the strategy.

21.a Developer Funding Governance – KD2026/063

It was resolved to:

- A Approve the definitions of business as usual and strategic activity
- B Approve and adopt the Decision-Making Process Chart
- C Approve a spending threshold of £500,000 per annum and a pooling threshold of £2 million (outlined in section 2.2 and Appendix C) and to delegate authority to the Assistant Director Public Transport for BAU activity; and authority to the Executive Director Transport when pooling funds, in consultation with the Chief Finance Officer and Monitoring Officer to enter into GFA's and/or suitable contracts following a relevant procurement process as set out in Appendix C

21.b Bus Services Reimagined - Service Change Proposals – KD2026/064

It was resolved to:

- A Approve the package of bus service changes for the Fenland area
- B Approve the package of bus service changes for the Huntingdonshire area
- C Approve the package of bus service changes for the South Cambridgeshire & Cambridge City area
- D Approve the package of bus service changes for the East Cambridgeshire area
- E Approve the package of bus service changes for the Peterborough area
- F Delegate authority for the Assistant Director, Public Transport, in consultation with the Director for Legal and Governance and the Chief Finance Officer, to take all necessary steps to implement the approved proposals B, C, D, E and F, including the finalisation of procurement processes, the award of contracts, the entry into and execution of contracts and contractual variations, and the making of any minor amendments to specifications or contractual documentation required to give effect to those proposals, subject to affordability, approved, legal compliance and any further statutory requirements.

21.c Local Transport Delivery Plan - KD2026/026

It was resolved to:

- A Approve the Local Transport Delivery Plan (LTDP) – Cambridgeshire County Council allocation – for 2027-2030 ahead of submission to government on 25

September 2026.

- B Approve the Local Transport Delivery Plan (LTDP) – Peterborough City Council allocation for 2027-2030 ahead of submission to government on 25 September 2026.
- C Delegate authority to the Assistant Director – Transport, in consultation with the Chair of the Transport Committee, the Monitoring Officer and the Chief Finance Officer, to make minor amendments to the LTDP where necessary to reflect Committee feedback ahead of the Board meeting on 23 September 2026.

21.d Tiger on Demand Service Re-Procurement – KD2026/065

It was resolved to:

- A Approve the re-procurement of the Tiger on Demand services from 11 January 2027, following expiry of the current contracts on 10 January 2027.
- B Approve the proposed procurement approach comprising two lots: a Northern Lot covering Fenland and East Cambridgeshire, and a Southern Lot covering Huntingdonshire and South Cambridgeshire.
- C Delegate authority for the Assistant Director, Public Transport, in consultation with the Director for Legal and Governance and the Chief Finance Officer, to take all necessary steps to finalise the procurement, award and enter into contracts, and make any minor amendments required to give effect to the approved approach, subject to affordability, legal compliance and statutory requirements.

21.e Budget and Performance Report - Drawdown of Transport Capacity Grant

It was resolved to:

- A Approve the draw-down of Transport Capacity Grant to fund work on the transport and connectivity plan

22. Update from Business Board

It was resolved to:

- A Note the summary of discussions at the Business Board meeting held on 9 September 2026
- B Agree the appointment of an additional member to the Business Board

Notes:

Statements in **bold type** indicate additional resolutions made at the meeting.

Five Members of the Overview and Scrutiny Committee may call-in a key decision for scrutiny by notifying the Monitoring Officer, except for any key decision on a matter dealt with under the special urgency provisions set out in the Constitution which may be implemented immediately.

For more information please contact: Democratic Services at
Democratic.Services@cambridgeshirepeterborough-ca.gov.uk